

**TASK ORDER  
FROM  
VILLAGE OF RUIDOSO  
TO  
SOUDER, MILLER & ASSOCIATES  
FY2025**

1. **Task Order Number:** \_\_\_\_\_
2. **Title:** Ruidoso Wingfield 2 Water System Impr
3. **Project Number:** 6334564
4. **Location:** Grindstone Canyon
5. **Scope of Services Required:** See attached proposal.
6. **Village Contact:** Adam Sanchez  
**Souder, Miller & Associates Contact:** Marty Howell
7. **Estimated Performance Time:** 8 Months
8. **Estimated Cost:** \$161,299.99 including GRT
9. **Attachments:** Proposal
10. **The parties hereto executed the original Task Order on: (date) :** \_\_\_\_\_

**Village of Ruidoso**

**Souder, Miller & Associates**

\_\_\_\_\_  
**Ron L. Sena, Village Manager**

  
\_\_\_\_\_

**Date:** \_\_\_\_\_

**Date:** July 2, 2025

## Scope of Services

### *Project Description*

Souder, Miller & Associates (SMA) prepared this Scope of Services to provide Design and Bid Services to Village of Ruidoso (Owner) for approximately 5,635 linear feet of 8-inch waterline replacement including appurtenances and associated roadway. SMA proposes to complete the following scope of work.



### *Project Management*

#### 1. **Project Management Plan (PMP)**

**Preparation:** SMA will prepare a PMP to outline and document the following to ensure the entire project team has information necessary for a successful project:

- a. Project team roles and responsibilities
- b. SMA role in the project
- c. Subconsultants for the project
- d. Critical issues for the project
- e. Project scope, budget and schedule including identification of critical path items
- f. Change management and mitigation
- g. QAQC Plan
- h. Risk identification and safety plan

The PMP is intended to be a living document and the PM will update the PMP throughout the project as necessary.

2. **Kick-off Meeting:** SMA will hold an internal kick-off meeting to review the PMP with all of the project team members.
3. **Ongoing Project Management:** SMA will set up project budget and files, keep project records, update PMP as necessary, and prepare monthly invoices as outlined in the contract. The fee for these monthly project management tasks is based on an overall project duration of eight (8) months.

### *Preliminary Design Phase Services*

4. **Property/Easement Research:** SMA will research County Right-of-Way Maps, and will research County plat records for adjacent properties and for existing easements shown on plats that may be applicable to the project. Included are the copying and related costs charged by the County for this

## Exhibit A

### Preliminary Design, Final Design and Bid Services

#### Scope of Services

research. SMA has not included a title search or warranty deed/easement research in this scope of services.

5. **As-built Research:** SMA will go through the Owner's available record drawings for applicable projects. The Owner will provide access to the records or will provide the records to SMA.
6. **Utility Coordination:** SMA will submit a design conference ticket and a design locate to the 811 Utility Locating System to attempt to get information regarding utilities that may be impacted by the proposed project. SMA will follow-up with utilities that do not respond to the design conference ticket up to two times before proceeding with the design without the utility information. SMA has not included physical utility location (potholing) nor associated mapping in this scope of services. SMA shall not be held responsible for costs (typically change order costs) associated with utilities that are not marked despite SMA's efforts to obtain the existing utility information.
7. **Topographical Survey:** SMA will a topographical survey of the project area. This survey will identify the approximate locations of property boundaries and easements based on occupation lines, but will not include a boundary survey of these properties. The survey will collect utility markings from the 811 design locate.
8. **Geotechnical Investigation:** SMA will subconsult with a licensed testing laboratory to complete a geotechnical investigation of the project area. The investigation will be intended to determine the suitability of the native material for bedding and backfill as well as to determine if there are any constructability concerns such as corrosive soils, rock excavation or shallow groundwater table.
9. **Design of Waterline Plan:** SMA will prepare a pre-final horizontal alignment design for the waterline(s) incorporating the data from the as-built research, the utility coordination and the property and easement research.
10. **Design of Waterline Profile:** SMA will prepare the pre-final design of the profile for the waterline(s). This profile will take into account the known underground utilities and will account for depth of bury if that information was relayed by the utility companies and attempt to minimize high points in the waterline.
11. **Design Water Connections:** SMA will prepare the pre-final design of the connections to the proposed waterline(s). SMA will design the connections to the existing system and any branch lines.
12. **Prepare Plans:** SMA will prepare a pre-final set of plans to include the design elements above and a Cover Sheet, General Notes, Overall Map with Survey Control, Standard Details, and Standard Construction Traffic Control Sheets.
13. **Engineer's Opinion of Probable Construction Cost (EOPCC):** Once the pre-final design of the waterline(s) is complete, SMA will estimate the quantities for all proposed items and will prepare unit cost price estimates for each item using SMA's database of existing projects and other resources.
14. **Prepare Contract Documents and Specifications:** SMA will prepare contract documents utilizing the Engineers Joint Contract Documents Committee (EJCDC) standard contract. This task includes modifying the standard contract for this project, and preparing a bid schedule. SMA will also prepare technical specifications to cover work included in the project.
15. **Submission to Agency:** SMA will submit the pre-final plans, contract documents and technical specifications (Construction Documents) to the following Agency for their review concurrent with the design review with the Owner:

## Exhibit A

### Preliminary Design, Final Design and Bid Services

#### Scope of Services

- a. NMED-DWB – SMA will follow the NMED-Drinking Water Bureau (DWB) construction application checklist to prepare the Application for Construction or Modification of Public Water Supply System. The Owner will need to provide all the information requested by NMED-DWB that is not part of the proposed project. SMA understands that NMED-DWB approval is not required for pipeline projects.

SMA intends to address the comments from the Owner and the Agency at the same time.

16. **Design Review with Owner:** SMA will conduct a meeting with the Owner's representative to review the pre-final design. **SMA will submit an electronic copy of the pre-final Construction Documents and the EOPCC via email** prior to the pre-final design review meeting. The purpose of this meeting will be to identify any issues with the alignment, profiles, and connections for the waterline(s) and to ensure that the alignment, profiles, pipe sizes, and locations of connections are acceptable to the Owner. Some potential issues to identify at this stage include: private or public utilities that were not identified on the available record drawings, landscaping or structures that were not identified on the topographical survey. The meeting is also intended to get Owner input on the standard details and to identify any Owner concerns related to operation and maintenance.

#### ***Final Design Phase Services***

17. **Revisions to Construction Documents:** SMA will revise the Construction Documents to attempt to incorporate the pre-final design review comments resulting from the Owner and Agency reviews. The contract documents will be updated to include applicable wage rates as required by the Funding Agency.
18. **Revisions to EOPCC:** The EOPCC will be updated to reflect design changes.
19. **Resubmittal:** SMA will re-submit the revised Construction Documents to the Owner and Agency as needed based on review comments received.
20. **Production:** SMA will produce a final plan set on 24" x 36" bond, and a final unbound set of the contract documents and specifications. These final documents will be used to make copies for distribution to the Owner and for distribution during bidding. **SMA will deliver three (3) hardcopies of the final Construction Documents and the EOPCC (and one digital pdf copy)** to the Owner after production.

#### ***Bid Phase Services***

21. **Advertisement:** SMA will arrange to have the Advertisement for Bids published in one newspaper of general circulation nearest to the Owner's location two (2) times, approximately a week apart. The cost of the Advertisement is included in SMA's fee.
22. **Distribute Bid Documents:** SMA will make available electronic copies of the construction documents to interested Contractors during bidding and to local plan rooms. Contractors may obtain copies by contacting SMA to obtain access via the SMA web site. SMA will provide three (3) copies of 24" x 36" final design drawings, contract documents and technical specifications to the Contractor to whom the project is awarded.
23. **Substitution Evaluation:** SMA will evaluate and determine the acceptability of "or equals" and substitute materials and equipment proposed by bidders, provided that such proposals are allowed

Exhibit A

Preliminary Design, Final Design and Bid Services

Scope of Services

by the contract documents prior to award of contracts for the Work. Engineer shall issue a bid addendum to allow approved “or equals” and substitutes.

- 24. **Answer Questions During Bidding:** SMA will accept and answer questions from Contractors during bidding.
- 25. **Prepare Addenda:** If any additional information needs to be included in the construction documents, SMA will prepare addenda and distribute these addenda to all interested Contractors, to the Owner and to the funding Agency.
- 26. **Pre-bid Conference:** Prior to the bid opening, SMA will conduct a pre-bid conference to review the project and to address any outstanding issues with the construction documents. A field review of the project may be conducted during this pre-bid conference. SMA assumes that the Owner can arrange to hold the pre-bid conference at facilities that do not require any fees for their use, so no costs for facility use are included.
- 27. **Open Bids:** The Contractors will submit their bids to the Owner up to the bid opening deadline. After the bid opening deadline, SMA will read the bids received aloud, and will adjourn the bid opening meeting.
- 28. **Preparation of Bid Tabulation:** SMA will examine and tabulate the bids received to identify any math or extension errors.
- 29. **Preparation of Recommendation of Award:** SMA will examine the bid packages received for completeness. SMA will check that the Contractors are properly licensed and will verify the references for the low bidder. SMA will then make a written recommendation to the Owner for the award of the construction contract.

**Schedule**

SMA proposes to complete the above scope of services according to the following schedule.

<u>Task</u>	<u>Duration (calendar days)</u>
List of data needed from Owner	21 days from contract execution
Preliminary Design Phase Services	90 days from the receipt of Owner data
Final Design Phase Services	30 days from the receipt of Agency and Owner comments
Bid Phase Services	60 days from the receipt of Agency approval and Owner authorization to Bid

### ***Compensation***

The budgets shown below exclude New Mexico Gross Receipts Tax (NMGRT). NMGRT will be added to each invoice based on the current rate at the time of billing. The budgets for the phases shown will be billed on a lump sum basis; therefore, the invoices will not include an itemized breakdown of charges. Invoices will be issued on a monthly basis reflecting the percentage of each task completed to date.

<u>Task</u>	<u>Cost</u>
Field Survey and Mapping	\$26,989.00
Preliminary Design	\$76,107.00
Final Design	\$27,986.00
Bid Administration	\$18,011.00
<b>TOTAL</b>	<b>\$149,093.00</b>

### ***Assumptions***

SMA made the following assumptions to develop the fee for the above scope of services:

1. SMA assumes that there is no contamination on the project site. If contamination is found on the project site, and investigation is required, SMA will alert the Owner and additional scope and fee will be negotiated with the Owner.
2. SMA assumes that the Owner holds titles or easements to any properties required for the project. SMA assumes that the Owner will provide copies of the warranty deeds, plats, and easement documents to SMA. A title search, warranty deed research, easement research, boundary surveys or easement preparation will require an amendment to this contract, which will be negotiated with the Owner. If the property descriptions in the easement documents are ambiguous, the Owner may need to provide additional direction regarding the proposed improvement locations or negotiate a fee to have SMA prepare a new easement.
3. SMA assumes that the Owner will provide operations staff to open or otherwise provide access to the existing facilities that need to be surveyed.
4. SMA assumes that there will not be any environmental clearance work will be required. If environmental clearance work will be required, SMA will negotiate a fee for the additional work required.
5. SMA assumes that there are no geotechnical conditions that will require special design considerations (corrosive soils, shallow groundwater, rock excavation). If such conditions are discovered by the geotechnical investigation, SMA will alert the Owner and a fee will be negotiated with the Owner to cover the additional engineering required to mitigate the geotechnical conditions.
6. SMA will not be responsible for any damage that occurs to the geotechnical drilling or ingress/egress areas. The drilling platform is considered heavy equipment which may damage asphalt paving, concrete pavement/slabs, underground vaults, lawns and landscaped areas. SMA's geotechnical subconsultant will backfill any earthen area borings with cuttings from the test hole, and in paved areas the borings will be backfilled with cuttings and patched with asphaltic "cold-patch". Any settlement of these areas after SMA's geotechnical subconsultant has left the project site is the

## Exhibit A

### Preliminary Design, Final Design and Bid Services

#### Scope of Services

responsibility of the Owner. If there are any critical areas within the project site that the Owner wants returned to pre-drilling condition, they shall notify SMA so that we can negotiate a fee for that additional work.

7. SMA assumes the Owner will secure a Site Certificate from their attorney if required by the funding agency to confirm property ownership for the property.
8. SMA assumes that the Owner knows the location of their existing utilities and can mark the locations within allowable 811 tolerances (typically within 18 inches).
9. SMA assumes that the proposed improvements will have adequate space within the specified corridor to be installed. If existing utilities within the corridor prohibit the installation of the proposed improvements, SMA will alert the Owner, and the corridor will be modified, or an additional scope and fee will be negotiated with the Owner to cover the additional engineering required to mitigate the existing utilities.
10. SMA assumes that the proposed improvements will need to be tied into an existing SCADA system.
11. SMA assumes that the bid opening and the preconstruction conference will either be held at SMA's offices or that the Owner can arrange to hold the meetings at facilities that do not require any fees for their use. No costs for use of a third-party facility are included in the fee.
12. SMA did not include Construction or Construction Observation Phase Services in this Scope of Services. SMA will negotiate the scope and fee for these services at a later date.

# Summary of Cost Proposal

## Souder, Miller & Associates

### Professional Services and Expenses Task/Hours/Fee Breakdown Related To

**Project Description:** VOR Wingfield 2 Water System Improvements  
**Project Number:** 6334564  
**Owner:** Village of Ruidoso  
**Date of Submittal:** July 2, 2025  
**Tax Rate on Services:** 8.1875%

<b>TOTALS</b>
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PHASE/ CATEGORY OF WORK	Subtotal	NMGRT	Total
Field Survey and Mapping	\$26,989.00	\$2,209.72	\$29,198.72
Preliminary Design	\$76,107.00	\$6,231.26	\$82,338.26
Final Design	\$27,986.00	\$2,291.35	\$30,277.35
Bid Administration	\$18,011.00	\$1,474.65	\$19,485.65
<b>TOTALS</b>	<b>\$149,093.00</b>	<b>\$12,206.99</b>	<b>\$161,299.99</b>

**EXHIBIT B.2 - COST PROPOSAL**

**Souder, Miller & Associates**

**Professional Services and Expenses Task/Hours/Fee Breakdown Related To**

**DESIGN PHASE - BASIC ENGINEERING SERVICES**

**Project Description:** VOR Wingfield 2 Water System Improvements  
**Project Number:** 6334564  
**Owner:** Village of Ruidoso  
**Date of Submittal:** July 2, 2025  
**Tax Rate on Services:** 8.1875%

Note: Figures in this table do not include tax.

Job Description	Principal	Staff EIT/LSIT Sci. III	Eng/CAD Surv/Field Tech IV	Eng/CAD Surv/Field Tech IV	Eng/CAD Surv/Field Tech V	Eng/CAD Surv/Field Tech III	Project Fin./Mgr. Asst. II	GPS	Mileage	Expenses	Total SMA	Sub Contracts	Total Task
	Unit	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	HR	Mi	Actual	\$	\$	\$
<b>Billing Rate per Unit</b>	\$ 250	\$ 135	\$ 120	\$ 120	\$ 135	\$ 100	\$ 100	\$ 30	\$ 0.70	\$ 1			
<b>Task</b>													
<b>Field Survey and Mapping</b>													
Survey Plan / Instructions		2									\$ 270	\$ -	\$ 270
Survey Research:													
Utility Locations		2	2	2							\$ 750	\$ -	\$ 750
Right of Way / Easements		7									\$ 945	\$ -	\$ 945
Perform Field Research		7	8								\$ 1,905	\$ -	\$ 1,905
Perform Field Survey				32		32		32	920	150	\$ 8,794	\$ -	\$ 8,794
Traffic Control				3		3				500	\$ 1,160	\$ -	\$ 1,160
Establish Utility & R/W Location		7									\$ 945	\$ -	\$ 945
Establish Control Points		7		3		3		3			\$ 1,695	\$ -	\$ 1,695
Aerial Mapping											\$ -	\$ -	\$ -
Download Data / tins & contours		3	5	5							\$ 1,605	\$ -	\$ 1,605
Prepare Mapping		5	16	32							\$ 6,435	\$ -	\$ 6,435
Survey Control	2	8									\$ 1,580	\$ -	\$ 1,580
Verify Accuracy of Survey	2	3									\$ 905	\$ -	\$ 905
<b>Subtotal Hours:</b>	4	51	31	77		38		35	920	650	\$ 8,920	\$ -	\$ 26,989
<b>Subtotal Cost:</b>	\$ 1,000	\$ 6,885	\$ 3,720	\$ 9,240	\$ -	\$ 3,800	\$ -	\$ 1,050	\$ 644	\$ 650	\$ 26,989		

Job Description	Principal	Senior Eng./Sci./ Surv I	Project Eng./Sci./ Surv I	Staff EIT/LSIT Sci. II	Eng/CAD Surv/Field Tech VI	Project Fin./Mgr. Asst. II	GPS	Mileage	Expenses	Per Diem (Part Day)	Total SMA	Sub Contracts	Total Task
	Unit	Hrs	Hrs	Hrs	Hrs	Hrs	HR	Mi	Actual	Days	\$	\$	\$
<b>Billing Rate per Unit</b>	\$ 250	\$ 175	\$ 145	\$ 125	\$ 150	\$ 100	\$ 30	\$ 1	\$ 1	\$ 60			
<b>Task</b>													
<b>Preliminary Design</b>													
Kick-off Meeting	2	2			2		2				\$ 1,210	\$ -	\$ 1,210
Ongoing Project Management	4	4									\$ 1,700	\$ -	\$ 1,700
Invoicing	4	4				7					\$ 2,400	\$ -	\$ 2,400
NMDOT Environmental Clearance											\$ -	\$ -	\$ -
Bi-weekly calls		35									\$ 6,125	\$ -	\$ 6,125
As-built Research		3									\$ 525	\$ -	\$ 525
Utility Coordination				13				230			\$ 1,786	\$ -	\$ 1,786
Design Plans													
Index / Cover / Notes / Key Map		1		7	13						\$ 3,000	\$ -	\$ 3,000
Site Plans											\$ -	\$ -	\$ -
Plan & Profiles	5	10		19	95						\$ 19,625	\$ -	\$ 19,625
Details		7		13	26						\$ 6,750	\$ -	\$ 6,750
Traffic Control		1		4	7						\$ 1,725	\$ -	\$ 1,725
Well Details											\$ -	\$ -	\$ -
Structural											\$ -	\$ -	\$ -
Electrical											\$ -	\$ -	\$ -
Mechanical											\$ -	\$ -	\$ -
Geotechnical Report	2	4									\$ 1,200	\$ 15,750	\$ 16,950
Model Design Verification											\$ -	\$ -	\$ -
Site Certificate											\$ -	\$ -	\$ -
Engineer's Opinion of Probable Construction Cost (EOPCC)		10		19							\$ 4,125	\$ -	\$ 4,125
Prepare Contract Documents and Specifications		9		17							\$ 3,700	\$ -	\$ 3,700
QAQC	9	5		11							\$ 4,500	\$ -	\$ 4,500
Submission to Agency[ies]		2		3					100		\$ 825	\$ -	\$ 825
NMOSE Permits											\$ -	\$ -	\$ -
Right-of-Way Permits											\$ -	\$ -	\$ -
Design Review with Owner	2			4				230			\$ 1,161	\$ -	\$ 1,161
<b>Subtotal Hours:</b>	28	97		110	143	7	2	460	100		\$ 60,357	\$ 15,750	\$ 76,107
<b>Subtotal Cost:</b>	\$ 7,000	\$ 16,975	\$ -	\$ 13,750	\$ 21,450	\$ 700	\$ 60	\$ 322	\$ 100	\$ -	\$ 60,357		
<b>Final Design</b>													
Ongoing Project Management	2	2									\$ 850	\$ -	\$ 850
Invoicing	2	2				3					\$ 1,150	\$ -	\$ 1,150
Revisions to Design Plans													
Index / Cover / Notes / Key Map		1		4	7						\$ 1,725	\$ -	\$ 1,725
Site Plans											\$ -	\$ -	\$ -
Plan & Profiles	3	10		10	57						\$ 12,300	\$ -	\$ 12,300
Details		7		7	13						\$ 4,050	\$ -	\$ 4,050
Traffic Control		1		2	4						\$ 1,025	\$ -	\$ 1,025
Revisions to EOPCC		5		10							\$ 2,125	\$ -	\$ 2,125
Revisions to Construction Documents		5		9							\$ 2,000	\$ -	\$ 2,000
Design Review with Owner	2			4				230			\$ 1,161	\$ -	\$ 1,161

**EXHIBIT B.2 - COST PROPOSAL**

**Souder, Miller & Associates**

**Professional Services and Expenses Task/Hours/Fee Breakdown Related To**

**DESIGN PHASE - BASIC ENGINEERING SERVICES**

**Project Description:** VOR Wingfield 2 Water System Improvements  
**Project Number:** 6334564  
**Owner:** Village of Ruidoso  
**Date of Submittal:** July 2, 2025  
**Tax Rate on Services:** 8.1875%

Note: Figures in this table do not include tax.

Job Description	Principal	Staff EIT/LSIT Sci. III	Eng/CAD Surv/Field Tech IV	Eng/CAD Surv/Field Tech IV	Eng/CAD Surv/Field Tech V	Eng/CAD Surv/Field Tech III	Project Fin./Mgr. Asst. II	GPS	Mileage	Expenses	Total SMA	Sub Contracts	Total Task
<b>Billing Rate per Unit</b>	\$ 250	\$ 135	\$ 120	\$ 120	\$ 135	\$ 100	\$ 100	\$ 30	\$ 0.70	\$ 1			
<b>Unit</b>	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	HR	Mi	Actual	\$	\$	\$
Post Revisions Model Design Verification											\$ -	\$ -	\$ -
Resubmittal		2		3					50		\$ 775	\$ -	\$ 775
Production				3	3						\$ 825	\$ -	\$ 825
<b>Subtotal Hours:</b>	9	35		52	84	3		230	50		\$ 27,986	\$ -	\$ 27,986
<b>Subtotal Cost:</b>	\$ 2,250	\$ 6,125	\$ -	\$ 6,500	\$ 12,600	\$ 300	\$ -	\$ 161	\$ 50	\$ -	\$ 27,986		

**Total Cost of Design Phase Services: \$ 131,082**

**EXHIBIT C.2 - COST PROPOSAL**

**Souder, Miller & Associates**

**Professional Services and Expenses Task/Hours/Fee Breakdown Related To**

**CONSTRUCTION PHASE - BASIC ENGINEERING SERVICES**

**Project Description:** VOR Wingfield 2 Water System Improvements  
**Project Number:** 6334564  
**Owner:** Village of Ruidoso  
**Date of Submittal:** July 2, 2025  
**Tax Rate on Services:** 8.1875%

Note: Figures in this table do not include tax.

Job Description	Principal	Senior Eng./Sci./Surv I	Staff EIT/LSIT Sci. II	Eng/CAD Surv/Field Tech IV	Eng/CAD Surv/Field Tech VI	Construc. Observer IV	Project Fin./Mgr. Asst. II	Mileage	Expenses	Per Diem (Part Day)	Total SMA	Sub Contracts	Total Task
<b>Billing Rate per Unit</b>	\$ 250	\$ 175	\$ 125	\$ 120	\$ 150	\$ 130	\$ 100	\$ 0.70	\$ 1	\$ 60			
<b>Unit</b>	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Mi	Actual	Days	\$	\$	\$
<b>Task</b>													
<b>Bid Administration</b>													
Ongoing Project Management	3	3									\$ 1,275	\$ -	\$ 1,275
Invoicing	3	3					5				\$ 1,775	\$ -	\$ 1,775
Advertisement		2	4				2		250		\$ 1,300	\$ -	\$ 1,300
Distribute Bid Documents		2	3								\$ 725	\$ -	\$ 725
Substitution Evaluation		3	3								\$ 900	\$ -	\$ 900
Answer Questions During Bidding		5	11								\$ 2,250	\$ -	\$ 2,250
Prepare Addenda	2	5	11		5						\$ 3,500	\$ -	\$ 3,500
Pre-bid Conference		1	7					230	100		\$ 1,311	\$ -	\$ 1,311
Open Bids			4								\$ 500	\$ -	\$ 500
Preparation of Bid Tabulation		2	9								\$ 1,475	\$ -	\$ 1,475
Preparation of Recommendation of Award	2	5	13								\$ 3,000	\$ -	\$ 3,000
<b>Subtotal Hours:</b>	10	31	65		5		7	230	350		\$ 18,011	\$ -	\$ 18,011
<b>Subtotal Cost:</b>	\$ 2,500	\$ 5,425	\$ 8,125	\$ -	\$ 750	\$ -	\$ 700	\$ 161	\$ 350	\$ -	\$ 18,011		

**Total Cost of Construction Phase Services: \$ 18,011**